

Leaders for Community Action + Equity

Edmonton Shift Lab

October 8, 2019

Find us on Instagram + Twitter at [@crlab](https://www.instagram.com/crxlab)



Hi. My name is Antionette. My pronouns are she/her.

A little about me:

- Founder and President/CEO of Creative Reaction Lab
- Social Entrepreneur, DEI Consultant, and Designer
- TED Fellow + Echoing Green Fellow



Find me on Twitter at [@acarrolldesign](https://twitter.com/acarrolldesign)



Hi. My name is Hilary. My pronouns are she/her.

A little about me:

- Learning + Education Manager at Creative Reaction Lab
- Background in social work -- passionate generalist
- Lead facilitator of Witnessing Whiteness for YWCA Metro St. Louis



Tell us:

What is your personal
interest(s) / mission?

I WILL MAKE

[CITY]

BETTER BY

[PERSONAL PLEDGE]



SHARE YOUR PLEDGE AT WWW.CREATIVEREACTIONLAB.COM & #DESIGNTOBETTER.



I will make **St. Louis** better by **walking alongside others in the journey of confronting our roles in upholding oppressive systems and building equity.**



Find me on Twitter at [@acarrolldesign](https://twitter.com/acarrolldesign)





I will make **the United States** better by **providing training, community, support, and access for racially underrepresented populations to design better health outcomes and improved quality of life for their cultures.**



Find me on Twitter at [@acarrolldesign](https://twitter.com/acarrolldesign)



I WILL MAKE

[CITY]

BETTER BY

[PERSONAL PLEDGE]



SHARE YOUR PLEDGE AT WWW.CREATIVEREACTIONLAB.COM & #DESIGNTOBETTER.

Today's Process.

- ~~Welcome + Introductions~~
- Introduction to Equity-Centered Community Design
- Language Setting + Liberation by Design
- **From ECCD:** History + Healing
- **From ECCD:** Building Humility + Empathy
- **BREAK**
- Designing the Ideal Community
- **LUNCH**

- Design for Exclusion
- Revisiting the Ideal Community
- **From ECCD:** Inviting Diverse Co-Creators
- **BREAK**
- **From ECCD:** Acknowledging + Dismantling Power Constructs
- Equity Journey Mapping + Redesigners for Justice
- Wrap Up + Closing

Community Agreements for Respect

1. Ensure all voices are heard
2. Actively listen and respect differences in opinions
3. Use “I” statements
4. Lean into discomfort
5. Address the issue, not the person
6. Be honest and embrace honesty
7. Don't disclose others' information without their knowledge and consent

Intentional Listening

Guiding Principle:

I agree to listen and think about you in exchange for you doing the same for me.

- One person at a time.
- No interrupting.
- Maintain confidentiality.
- Listening is for the benefit of speaker.

Creative Reaction Lab's mission is to educate, train, and challenge Black and Latinx youth to become leaders in designing healthy and racially equitable communities.



**Creative Reaction Lab
is changing the way
people address
systemic oppression
and inequities.**

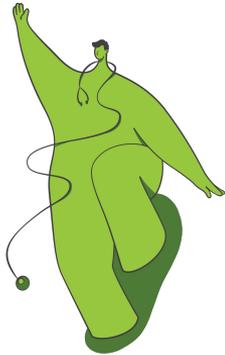




Education



Government & Public Service



Health & Healthcare



Media & Technology

**Narrative and
Livelihood
Shapers** are our
focus areas for
co-designing
for racial equity.

**Racism is a major
public health issue.**

Source: Robert Wood Johnson Foundation



16

1 in 7

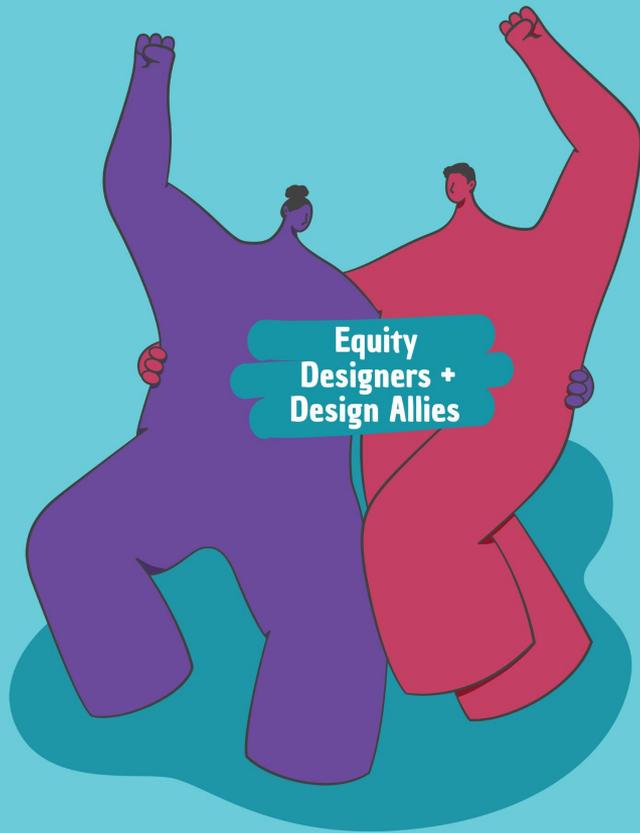
One black person prematurely dies **every 7 minutes** due to racial discrimination.

Source: Robert Wood Johnson Foundation



Our Goal?

**Create the racial
equity and justice
leaders of tomorrow.**



Creative Reaction Lab is training a new form of leader to address the exclusion and human inequities in our communities:

Redesigners for Justice

- *Equity Designers*
- *Design Allies*

Who's an Equity Designer?



Those who are **most directly impacted** by inequities are also **closest to the approaches** to address them.

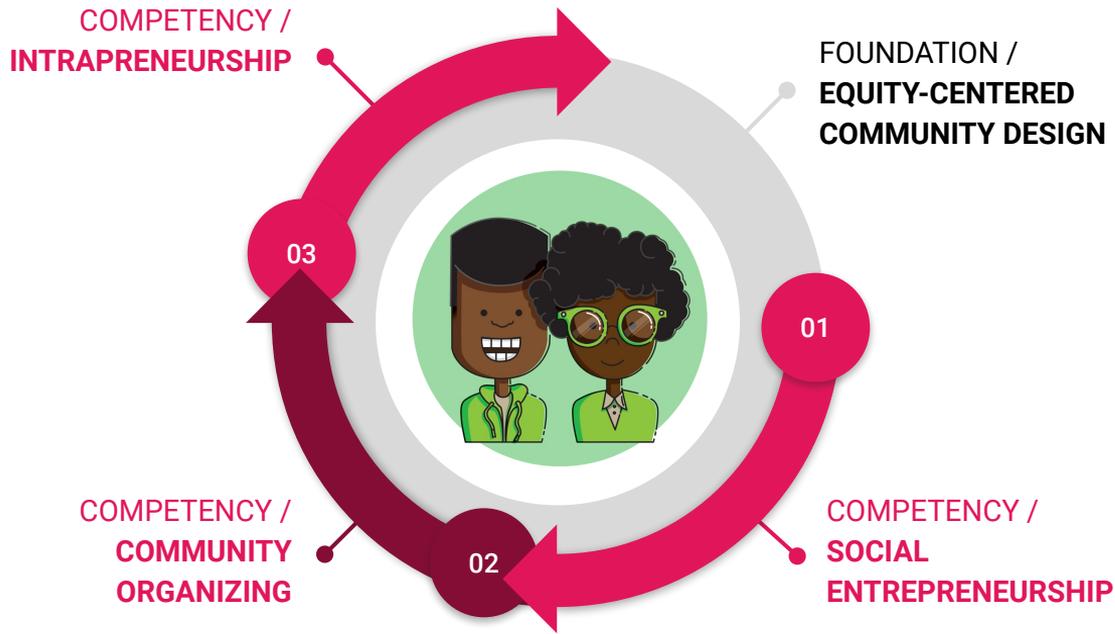
**Allyship is key
to supporting and
amplifying
Equity Designers.**

Who's a Design Ally?



Like privileged and
oppressed identities, **you**
can be an Equity Designer in
one context and a Design
Ally in another.

Competencies of Equity Designers & Design Allies



Equity Designers **+ Design Allies**

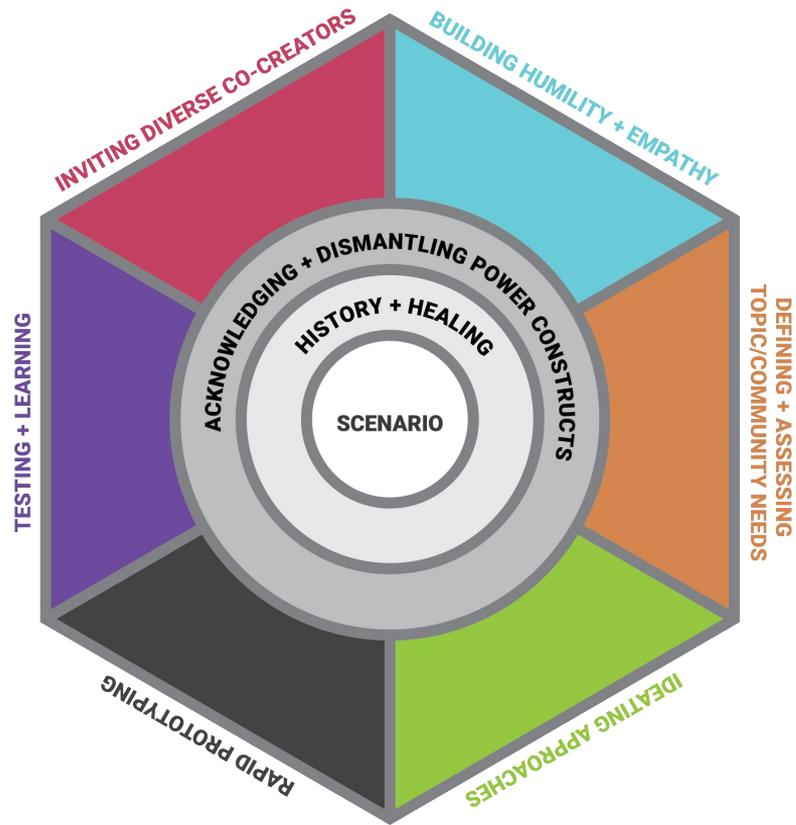
Equitable Outcomes

Your team and the communities in which you work should consist of both.



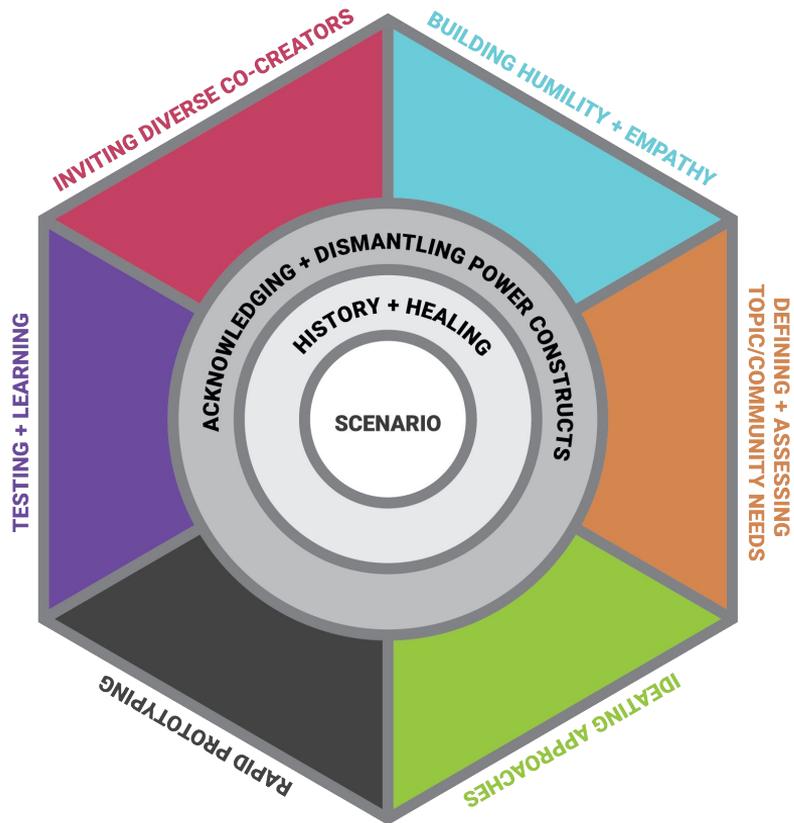
Community Design Apprenticeship Program - Spring 2018 (Creative Reaction Lab)





© Creative Reaction Lab | 2018

By learning about and practicing ECCD, **you're becoming an Equity Designer and/or Design Ally.**



© Creative Reaction Lab | 2018

EQUITY-CENTERED COMMUNITY DESIGN



**Why should this
way of thinking
matter to you?**

You're a designer.

**You have the power
to affect outcomes.**

Language Setting.

Language Setting is
the first step in any
community-centered
work.

Terms for the Day: Power

The capacity or ability to direct or influence the behavior of others or the course of events.

Terms for the Day: Diversity

Diversity is defined by a variety of identifiers that, in the case of people, defines our individuality.

Is *diversity* the
same as *inclusion*?

Diversity  **Inclusion**
is invitation *is acceptance*

Terms for the Day: Inclusion

Inclusion is not only celebrating differences, but accepting and embedding them.

Inclusion is making each individual a part of the whole.

Okay...what about
equality and *equity*?

Terms for the Day: Equality

Equality is being the same, especially in status, rights, and opportunities.

Equality \neq **Equity**
is sameness *is fairness*

Equality



Equity



Terms for the Day: Equity

Equity revolves around systemic and network outcomes.

Equity is when outcomes are not predictable based on someone's identities.*

**Ultimately, we
want liberation.**

**Modified from Forward Through Ferguson's definition of racial equity*

What does **liberation**
mean to you?

Terms for the Day: Liberation

Liberation is freedom from limits on thought or behavior.

LIBERATION BY DESIGN

**When someone can be
in any public space
without feeling afraid,
unwelcome, or held
back THIS IS _____.**



INCLUSION



INCLUSION

Why?

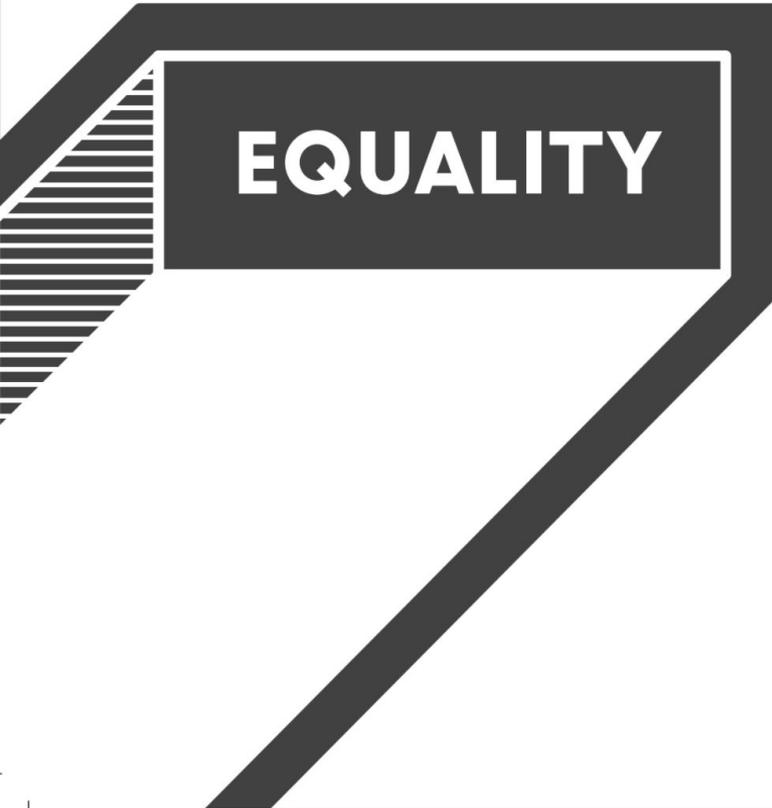
Inclusion is about making space inviting for all - so that everyone feels like they can express themselves fully and authentically.

Food for Thought

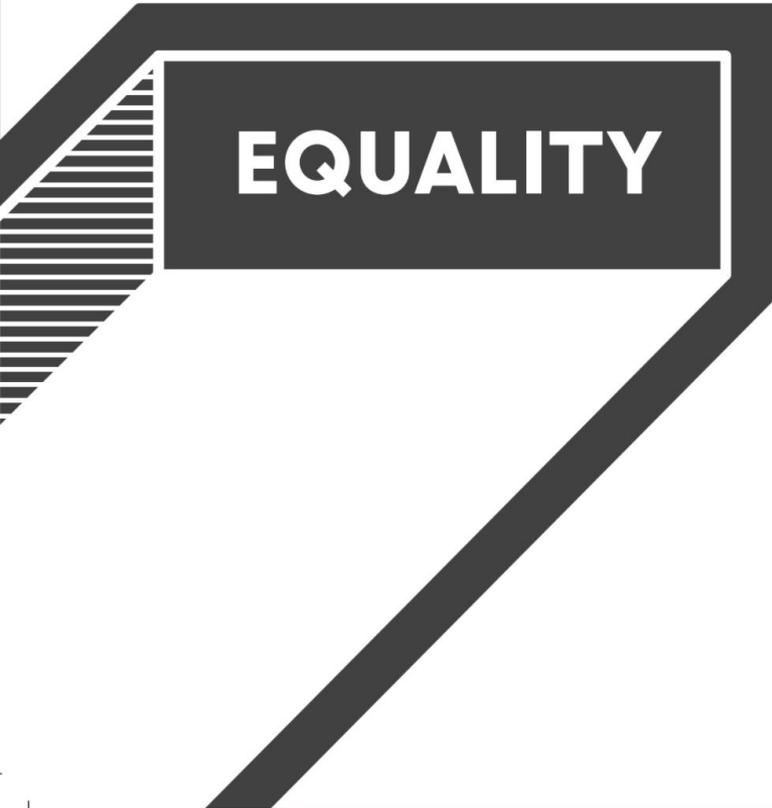
In which spaces do you feel included? In which spaces do you feel excluded?

**When all schools get
distributed the same
amount of financial
resources**

THIS IS _____.



EQUALITY



EQUALITY

Why?

*All schools have received the **same amount** of resources.*

Food for Thought

*All schools receiving the same amount of resources does not guarantee that the **total amount** of resources between schools is the same.*

**When the main cast of
your favorite show has
actors of different races
and ethnicities**

THIS IS _____.



DIVERSITY

DIVERSITY

Why?

This is **racial diversity**, where you can see different types of people from varying cultures represented.

Food for Thought

When have you felt your community was not represented respectfully?

When food is distributed based on how hungry each individual is or what nutrients they need *THIS IS* _____.



EQUITY



EQUITY

Why?

No matter what kind of or how much food is distributed to each individual, everyone is full and healthy at the end.

**Why do diversity,
inclusion, equality,
and equity matter?**

Society is changing.

- 85% of United States population growth will come from groups of color between now and 2050. (*U.S. Department of Commerce*)
- By 2050, **53% of the United States** will be made up of people of color, with approximately **40% of the population being of Black or Latinx descent.**

“By 2036 ... **as many as 30% of all residents will not have been born in Canada.**

Another 20 per cent of the population will be native-born, but with at least one immigrant parent.

Since the vast majority of immigrants come from Asian or Pacific nations, **within 20 years Canada will likely be as brown as it is white.**”

AND YET...



**These populations
face disproportionate
racial and economic
inequities, limiting
social, economic, and
cultural growth.**

How do we move from awareness to action?

Design

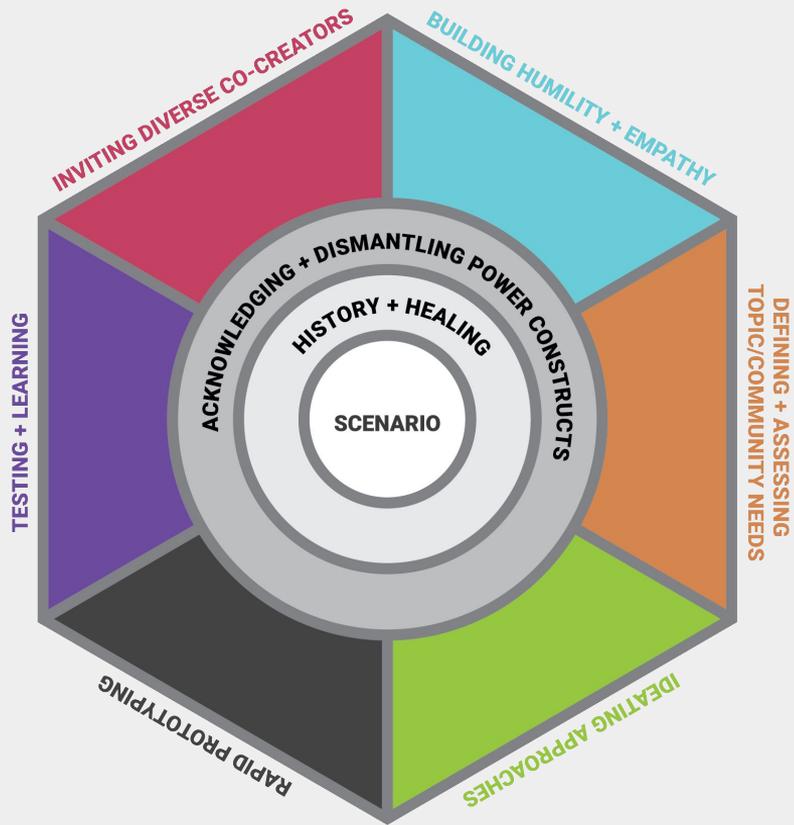
What is design?

The intent [and unintentional impact] behind an outcome.

Modified from IBM's definition of design



**History is our foundation
for understanding the past.
Rather than static fact, that
understanding is both
dynamic and designed.**



Building Humility + Empathy

EMPATHY ~~is words~~
action.

EMPATHY - HUMILITY = _____

EMPATHY - HUMILITY = JUDGMENT

EMPATHY - HUMILITY = JUSTIFICATION

EMPATHY - HUMILITY = INTENTION = IMPACT

EMPATHY - HUMILITY = REMOVING SELF (-)

If EMPATHY **doesn't have** HUMILITY,
then **it's still about you.**

HUMILITY is much more than being humble.

“HUMILITY asks us to step outside of ourselves, listen, and absorb someone else’s truth, even if it makes us feel defensive.”

Emily Rowe Underwood

EMPATHY + HUMILITY = _____

EMPATHY + HUMILITY = ACKNOWLEDGING SELF (+)

EMPATHY + HUMILITY = DISCOMFORT

EMPATHY + HUMILITY = _____ **ADMISSION**

EMPATHY + HUMILITY = LEARNING TOGETHER

EMPATHY + HUMILITY = SHARING POWER

If EMPATHY **has** HUMILITY,
then **it's about us.**

Bias:

Favoritism for or against one thing, person, or group compared with another, usually in a way considered to be unfair.

Unseen Area:

Seeing the impact of bias/favoritism on others' judgment, while failing to recognize the impact of biases on our own judgment.

Privilege:

A special right, advantage, or immunity granted or available only to a particular person or group.

**Understand your
power to design
perspectives
and outcomes.**

Developing Our Perspectives.

**What messages have
we received in our lives
about poverty?**

Processing Prompts

- What messages have I received about...
 - what factors contribute to poverty?
 - who is/isn't affected by poverty?
 - the value of people experiencing poverty?
 - whose opinion or experience matters regarding the effects of poverty?
- Have I received different messages over time?

What is design?

The intent [and unintentional impact] behind an outcome.

Modified from IBM's definition of design

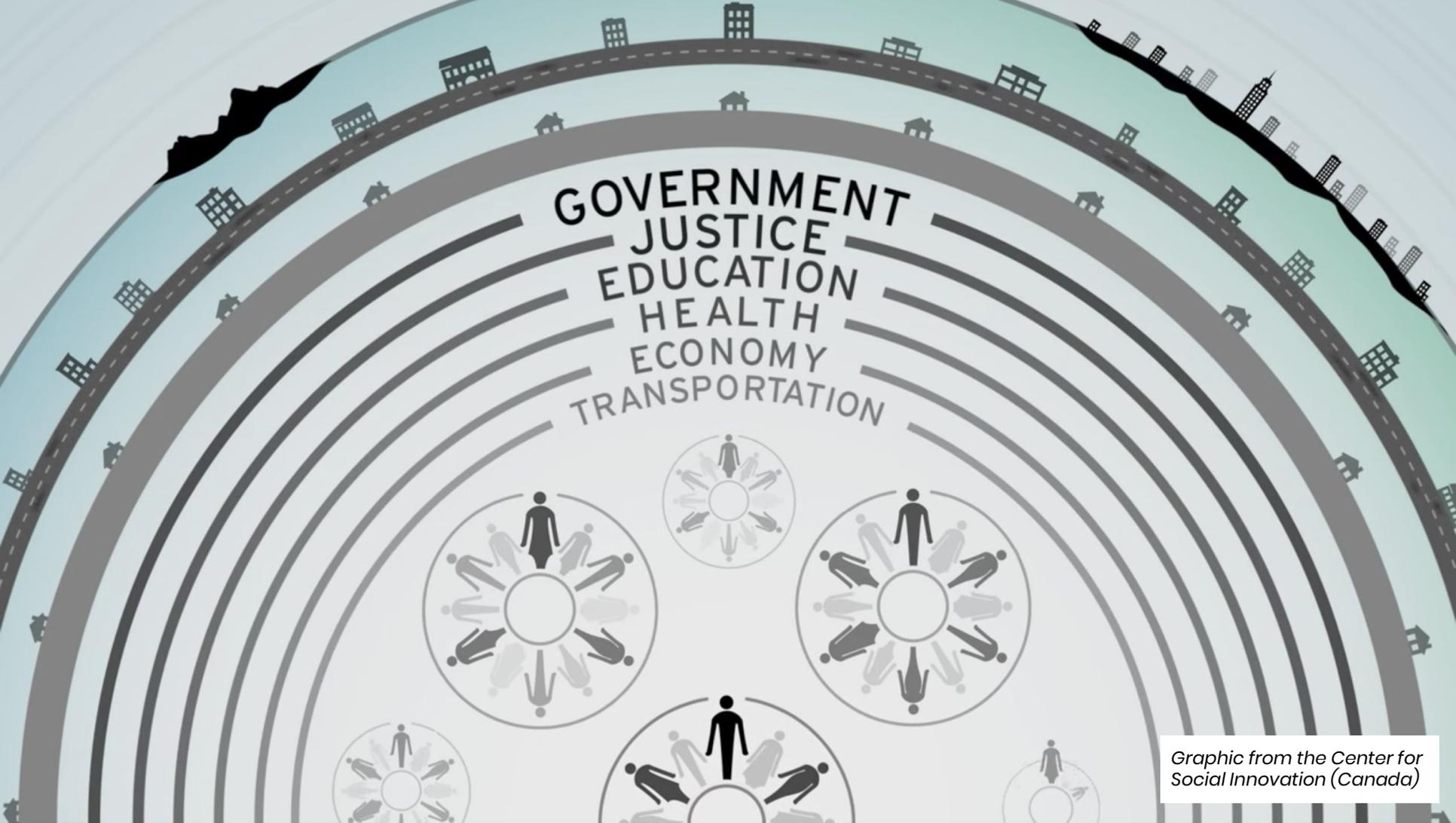


93

**Design is not about
making things look good,
but making things work.**

Ruzanna Rozman

Product Designer & ALGA Cincinnati Operations Director



GOVERNMENT
JUSTICE
EDUCATION
HEALTH
ECONOMY
TRANSPORTATION

*Graphic from the Center for
Social Innovation (Canada)*



DISCRIMINATION
UNEMPLOYMENT
ADDICTIONS
HOMELESSNESS
POVERTY

Graphic from the Center for Social Innovation (Canada)

**Any system produces
what it was designed
to produce.**



**We have to consider
the sources and
impacts of exclusion
and inequities.**

Design for Exclusion

After the Civil War, many white writers argued that the institution of slavery was what kept the supposed savagery of black men in check + justified their punishments.

This evolved in various caricatures portraying Black men as savage, destructive criminals.



Dr. Samuel Cartright wrote that Black people bore a “Negro disease [making them] insensible to pain when subjected to punishment.”

Source: Hoffman, Trawalter, Axt, & Oliver, 2016. “Racial bias in pain assessment.”

Design for Exclusion

A 2014 study found that white Americans “superhumanize” Black people relative to white people.

- The “magical/mystical Negro” character in entertainment
- Black athletes being described as having superhuman physical abilities
- People consider Black youth to be more “adult” than white youth when judging culpability
- Racial disparities in pain assessment and treatment

Source: Waytz, Hoffman, and Trawalter, 2014. “A superhumanization bias in whites’ perceptions of Blacks.”

Design for Exclusion

“When I grabbed him the only way I can describe it is I felt like a 5-year-old holding onto Hulk Hogan,” said the 6-foot-4, 210-pound Wilson of the 6-foot-5, 290-pound Brown. “Hulk Hogan, that’s how big he felt and how small I felt just from grasping his arm.”



Roger Austin

@Roger_Austin



Wilson’s account of Brown reads a lot like 1800s stereotypes of the uncivilized, grunting brute black man. [#Ferguson](#)

♡ 4 8:56 AM - Nov 25, 2014



Source: Boswell, 2014. NPR. “In Darren Wilson’s testimony, familiar themes about Black men.”



101

39%

While Black students represent 15.5% of all public school students across the country, they make up about **39% of students suspended from school**. This statistic still holds when controlling for poverty.

Source: Lombardo and Turner, 2018. NPR. "Disparities persist in school discipline, says government watchdog."

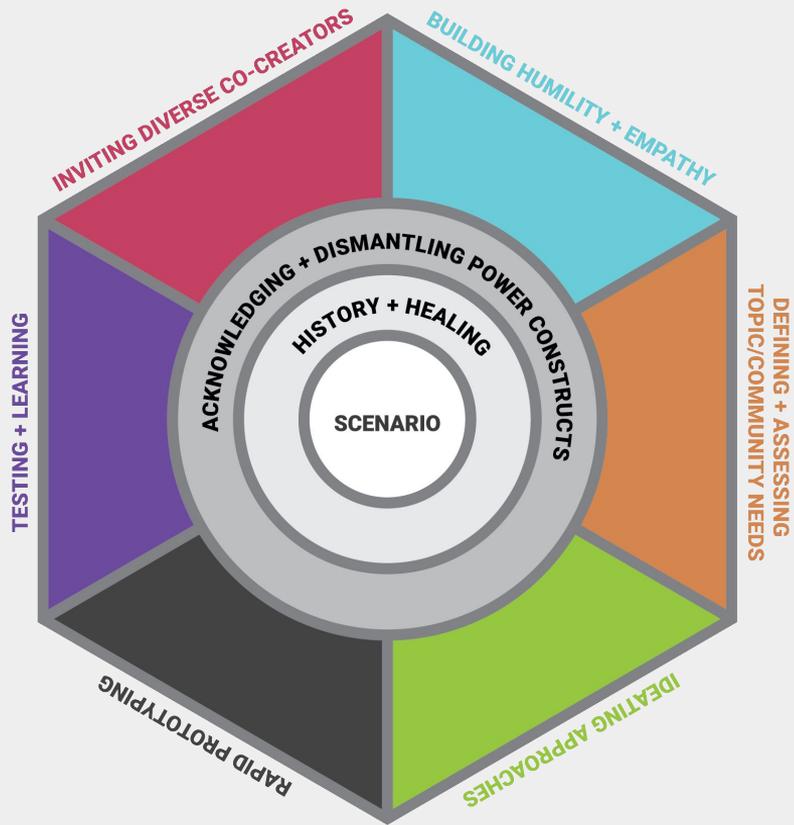
What are some other examples of designing for exclusion having an impact through history until present day?



If systems of oppression,
inequalities, and
inequities are designed,
they can be redesigned.



When co-designing approaches with equity in mind, who should be at the table with decision-making power?



Inviting Diverse Co-Creators

Inviting Diverse Co-Creators

Inviting diverse co-creators is about bringing together people with different perspectives, values, experiences, and expertise to a design scenario. In this step, we critically **examine who is invited to decision-making tables**, and we **make sure community members who will be affected most by the design scenario are not only invited, but included, heard, and valued.**

WHAT DOES THIS LOOK LIKE IN REAL LIFE?

Research subjects vs paid team member

Pop-up event in community center vs town hall

Inviting Diverse Co-Creators

Questions to consider:

- Who is part of the decision-making table? Why?
- Who is missing from the decision-making table? Why?
- How can we make decision-making spaces more accessible to people who want and need to be involved?

**Behind every design
is a team of
decision-makers.**

**Every sector brings
a unique set of
values + expertise.**

Creative Sector

PROBLEM SOLVING/CREATIVITY EXPERTS

The creative sector develop solutions and creative responses using people-centered approaches—all for engagement with the public.

What additional values and areas of expertise does the creative sector bring to the table?

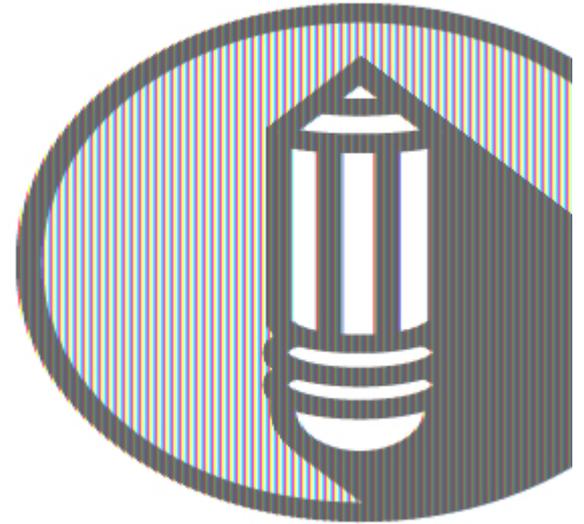


Education Sector

TEACHING/LEARNING EXPERTS

The education sector can drastically redefine the culture and beliefs of a community through personal education, especially youth learning.

What additional values and areas of expertise does the education sector bring to the table?



Social and Civic Sectors

TOPIC EXPERTS

The social and civic sectors are the frontline responders addressing social issues.

What additional values and areas of expertise does the social and civic sectors bring to the table?



Media Sector

COMMUNICATION/TECHNOLOGY EXPERTS

The media sector creates and spreads messages to the general public using journalism, visual communication, and **technology**.

What additional values and areas of expertise does the media sector bring to the table?



Business Sector

FEASIBILITY/SCALING EXPERTS

The business sector considers economic sustainability and growth when launching a business, program, or initiative.

What additional values and areas of expertise does the business sector bring to the table?



Community Members

LIVING EXPERTS

Community members are the day-to-day experts on the application and impact of social issues.

What additional values and areas of expertise do community members bring to the table?



What happens when there's no ECCD or Table of Collaboration?



#ArchSoWhite



Mayor Lyda Krewson ✓
@LydaKrewson



The revamped @gatewayarchpark & museum are perfect examples of what we can accomplish when we work together - local, state & federal partners, private donors, & YOU the voters. City & County voters came together to create this amazing attraction for our region. Thank you!

♡ 102 1:12 PM - Jul 3, 2018 · Gateway Arch National Park



What happens without ECCD?

There may be positive
intent, but negative impact.

What happens without ECCD?

Decisions don't actually
meet community needs.

What happens without ECCD?

Decisions perpetuate
inequities and power
differentials.

What happens without ECCD?

Decisions without
community members
create and/or reinforce
trauma.

**Not every sector -- or
role -- has the same
decision-making
and/or design power.**

Acknowledging Design Power

In any project, there are **different types of leaders:** primary leadership, secondary leadership, and supporters.

Primary >> Funders, Top Executive(s), Founder

Secondary >> Assigned Intermediary, Liaison, Person with the Microphone

Supporters >> People with interest and a seat, Ambassadors, Beneficiaries (*sometimes*)

Acknowledging Design Power

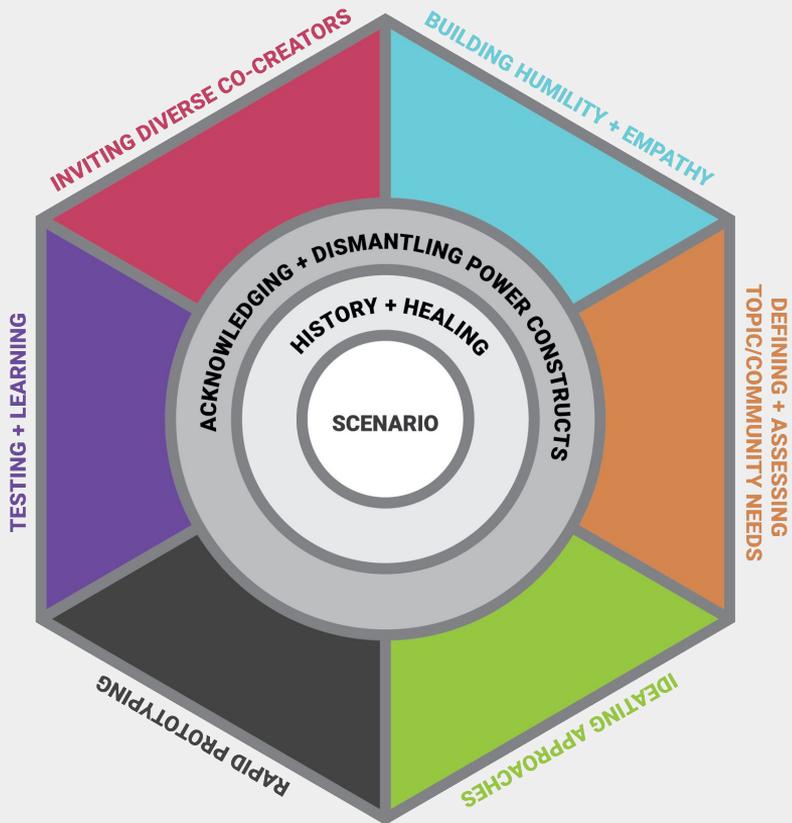
A Typical Table Layout
(*without ECCD*)

Primary >> Business Sector

Secondary >> Social and Civic Sectors, Media Sector

Supporters >> Education Sector, Creative Sector, Community Members

What power -- and barriers -- exist when **community** (living experts) is **in the driver's seat** (primary leadership) for community improvement? How can we mitigate these barriers?



Acknowledging + Dismantling Power Constructs

Acknowledging, Sharing, and Dismantling Power Constructs



In every situation and scenario, there are power dynamics. Although usually used in a negative connotation, **power is a necessity for improved quality of life and liberation.**

During any project, power must be acknowledged, dismantled, and/or shared. The sharing of power is necessary from the members with traditional access. Accepting power is beneficial for the historically undersupported and underinvested.

WHAT DOES THIS LOOK LIKE IN REAL LIFE?

- *Assessing one's permanent and temporary forms of power + giving up seat*

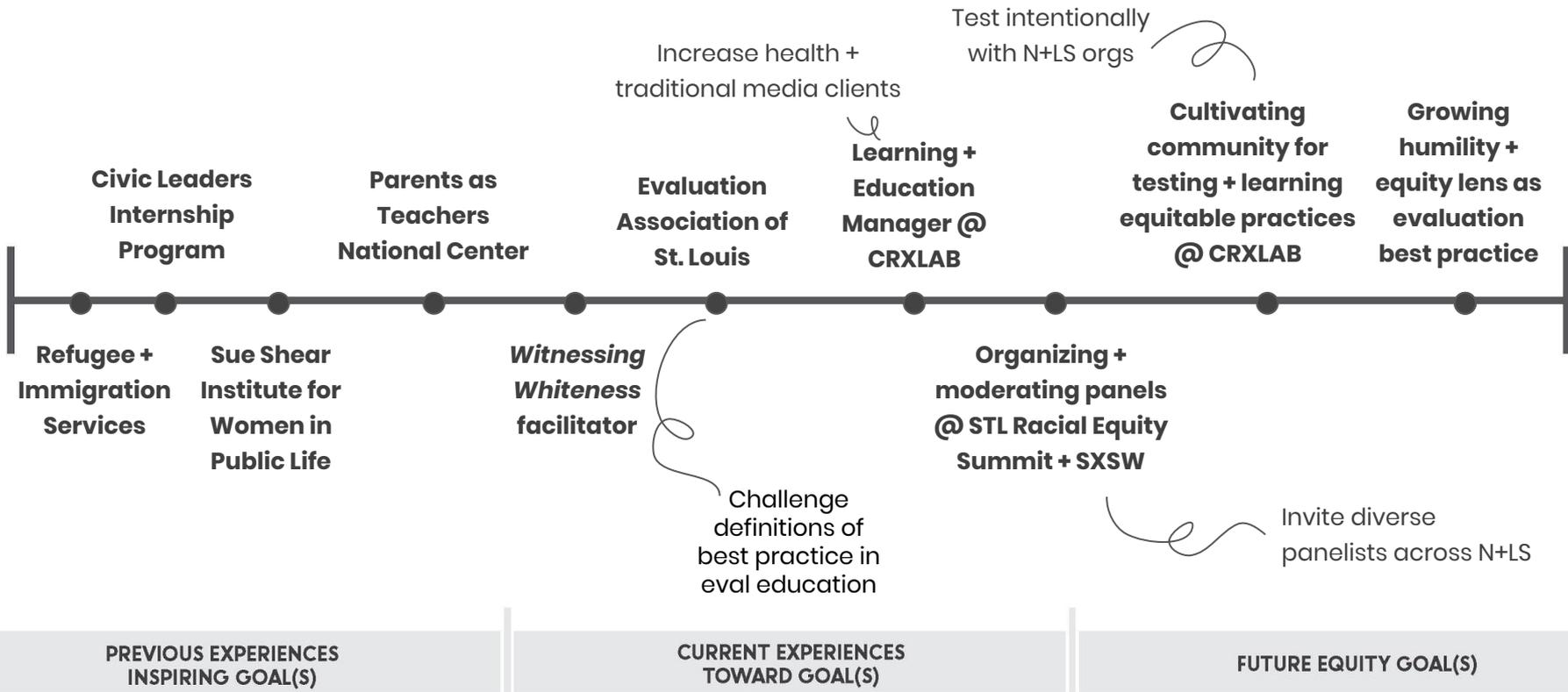
Acknowledging + Dismantling Power Constructs

Questions to consider:

- Who should have power in this project? Why?
- Who actually has power in this project? Why?
- Does the distribution of power in the project reflect the community impacted by the project? If not, why not?

**Where will your journey
toward equity take you?**

Equity Journey Map.



Wrap-Up + Closing

Complete the post-workshop survey

for a chance to win one of our
soon-to-be-released t-shirts.



bit.ly/shiftlab

Going Forward

A Tool & Resource

Use Creative Reaction Lab's new Field Guide to become a specialist of our Equity-Centered Community Design process. This Field Guide will support you within your position and beyond.



A Tool & Resource

Supplement Creative Reaction Lab's new Field Guide with our scenario planning worksheet. How will you integrate Equity-Centered Community Design into your process?

EQUITY-CENTERED COMMUNITY DESIGN

1

WHAT SCENARIO ARE YOU ADDRESSING?

Topic:

Community Impacted by Topic:

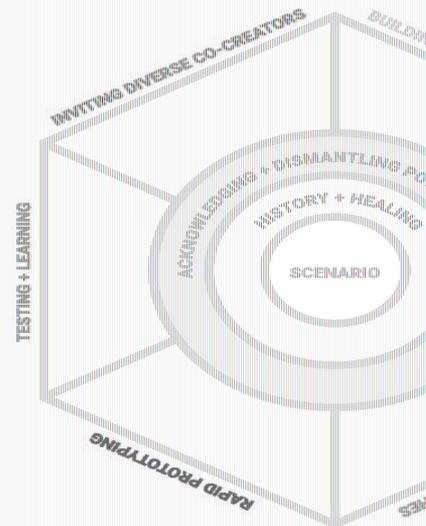
Brief Explanation of Situation:

2

Think about the community in which this scenario takes place. Consider the question (in a separate document.) Then, develop your own guiding questions to integrate both s

HISTORY & HEALING

What's the history of this community (including current community make-up)? What do people think about this problem? What do I think? What's the role of



3

FILL IN THE BOXES

Define/List how you will integrate each process addressing the challenge in the

A Tool & Resource

The 2019 Artwork for Equity campaign launched on March 21. Select artists and designers created and contributed work promoting equity, inclusion, justice, and liberation for all races. Limited edition posters available now.



Going Forward: Applying Equity-Centered Community Design to Your Work

- Bring a Leaders for Community Action & Equity Workshop to Your Office, School, Community, etc.
- Download or Purchase our Equity-Centered Community Design Field Guide > www.creativereactionlab.com

Going Forward: Applying Equity-Centered Community Design to Your Work

- **Join the National Community of Aspiring Equity Designers and Allies.**
 - Join the ECCD Slack community > www.bit.ly/eccdslack
 - Subscribe to our newsletter > www.creativereactionlab.com/subscribe
 - Join our Member Network > www.bit.ly/eccdmember

EQUITY BY DESIGN IMMERSIVE WEEKEND

Seattle

Nov 1-3

Atlanta

Mar 27-29

Baltimore

Apr 24-26

Chicago

Jun 5-7

Register at: bit.ly/eccdimmersive



Equity by Design Immersive Series

.....

Register at

bit.ly/eccdimmersive



143

The notion that work only calls upon our “professional selves” and not our “personal selves” is a problematic one.

Isabelle Yisak

Program Manager at Creative Reaction Lab

Stay Connected.



Contact **Antionette** at acarroll@creativereactionlab.com or on Twitter at @acarrolldesign.



Contact **Hilary** at hshedovic@creativereactionlab.com

Post-Survey: bit.ly/shiftlab